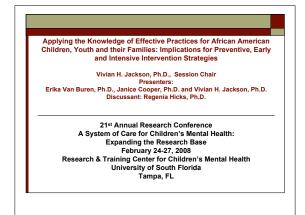
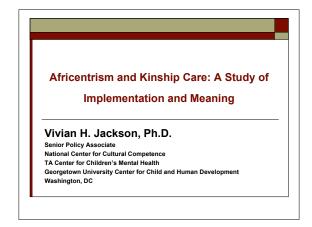
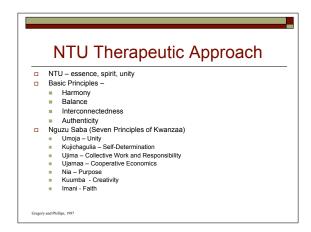
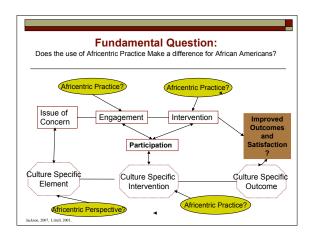
21st Annual RTC Conference Presented in Tampa, February 2008

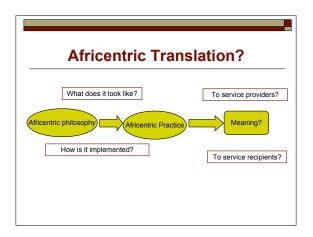




Where Does Child Welfare Fit? American Culture Child Welfare Africentrism Individual more important Collective identity Child focused than the group Highest value is relationship Rules predominate over Rule and Legalistic Spirituality/affect Rationality/evidence Judge, case worker, each Specific roles Blurred boundaries parent, child, CASA Linear time Set schedule Contextual







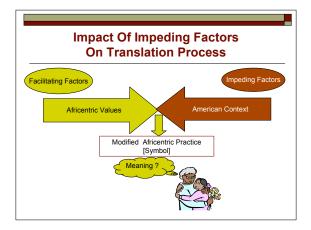
21st Annual RTC Conference Presented in Tampa, February 2008

Findings In The Study Of Family Preservation And Kinship Care Programs Of ABC Agency How is Africentrism translated into practice? Facilitated by intentional organizational culture building, but Impeded by American societal pressures and influences What is the meaning to families? To the extent that what they received was Africentric, it meant "hope" and affirmation of "capacity" and "worth." What is the meaning to service providers? Life style Intervention approach No meaning, just part of the job

Translation Through Organizational Culture Building

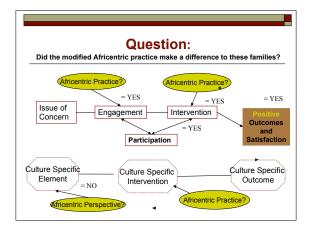
Culture: institution of practices that are transmitted from generation to generation using symbols, rituals, artifacts, language, values that will guide the way that people behave. (Bohannan, 1995)

- Beliefs: people are good, strengths oriented
- Values: importance of relationships, harmony, authenticity
- Rituals and practices: Crossing-over ceremonies, Kwanzaa, agency prayer
- Language: NTU based terminology (harmony, alignment) and African terms (NTU, Ngia)
- Artifacts: African, African
 American, African Diaspora paintings, posters, statuettes, masks in public spaces, meeting rooms and some private offices
- Transmission over generations – Training, certification, supervision, rituals
- Guide people's behavior –
 Engage in strong personal relationships, demonstrate caring with clients, use NTU language to explain work



Meaning To Service Recipients

- "Meaning" from the perspective of the client's definition of his/her issue of concern.
- Absence of overt, tangible symbols of Africentrism to trigger perception and interpretation
- Presence of certain Africentric processes which they valued, specifically, Authentic, Affirming Relationship
 - "Hope
 - Capacity
 - Worth



New Questions

- How does an organization implement values based practice?
 - Africentrism is "how" as well as "what"
 - Compare to implementation research on evidencebased practice
- Must a practitioner "be" it to "do" it?
 - Importance of the individual practitioner
- □ How much does symbolization mean?
 - Impact of intangibles in contrast to concrete, visible symbols

21st Annual RTC Conference Presented in Tampa, February 2008

Recommendations For Practice

- Ensure match between actual need, theory of change, and intervention chosen
- □ Reinforce the importance of *relationship*
- □ Intensify focus on the *person* of the practitioner
- Create organizational cultures that exemplify the values of values-based practices

Do You Have "Be It" To "Do It"?



"People do not assimilate new ways of doing things unless they make emotional space in their current paradigms.
So unless they can figure out how it's relevant to them, they don't do it with their clients." (H. G.)